

Cash Flow Statement: '2017'

Saudi Aramco Proposal

Project Control Venture

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
CASH AT START OF PERIOD	 -176,212	-176,212	-273,199	-370,186	-467,173	-560,160	-657,347	-838,646	-486,371	-413,104	-224,604	74,928
Cash Inflow												
Net profit	-106,987	-106,987	-106,987	-106,987	-107,187	-107,187	81,523	225,083	343,893	364,425	452,137	536,482
Plus depreciation/amortization	0	0	0	0	0	0	0	0	0	0	0	0
Plus changes in												
Liabilities from performance	125	0	0	0	200	0	28	43	50	53	56	558
Wage provisions	0	0	0	0	0	0	0	0	0	0	0	0
Tax provisions	0	0	0	0	0	0	0	0	2,174	96,873	120,188	142,609
Long-term debt/loans	0	0	0	0	0	0	0	0	0	0	0	0
Total Cash Inflow	-106,862	-106,987	-106,987	-106,987	-106,987	-107,187	81,551	225,125	346,117	461,350	572,382	679,648
Minus changes in												
Net receivables from performance	96,450	0	0	0	0	0	272,850	272,850	272,850	272,850	272,850	272,850
Stock	0	0	0	0	0	0	0	0	0	0	0	0
Gross fixed assets	0	0	0	0	0	0	0	0	0	0	0	0
Total Cash Deployed	96,450	0	0	0	0	0	272,850	272,850	272,850	272,850	272,850	272,850
INCREASE / (DECREASE) IN CASH	-203,312	-106,987	-106,987	-106,987	-106,987	-107,187	-191,299	-47,725	73,267	188,500	299,532	406,798
EQUITY FINANCING	27,100	10,000	10,000	10,000	14,000	10,000	10,000	400,000				
CASH AT END OF PERIOD	-176,212	-273,199	-370,186	-467,173	-560,160	-657,347	-838,646	-486,371	-413,104	-224,604	74,928	481,727

Cash Flow Statement: '2018'

Saudi Aramco Proposal

Project Control Venture

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
CASH AT START OF PERIOD	481,727	621,259	1,227,956	1,943,287	2,206,616	3,135,454	4,169,112	4,555,603	5,802,715	6,544,133	8,006,720	9,727,942
Cash Inflow												
Net profit	611,990	694,796	780,619	861,871	949,290	1,032,096	1,117,919	1,200,725	1,288,144	1,370,950	1,456,772	1,539,183
Plus depreciation/amortization	0	0	0	0	0	0	0	0	0	0	0	0
Plus changes in												
Liabilities from performance	-445	58	56	83	55	58	56	58	55	58	56	558
Wage provisions	0	0	0	0	0	0	0	0	0	0	0	0
Tax provisions	-199,163	184,693	207,506	-325,775	252,343	274,355	-458,634	319,180	-273,930	364,430	387,243	409,150
Long-term debt/loans	0	0	0	0	0	0	0	0	0	0	0	0
Total Cash Inflow	412,383	879,546	988,181	536,179	1,201,688	1,306,508	659,341	1,519,962	1,014,268	1,735,437	1,844,072	1,948,891
Minus changes in												
Net receivables from performance	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850
Stock	0	0	0	0	0	0	0	0	0	0	0	0
Gross fixed assets	0	0	0	0	0	0	0	0	0	0	0	0
Total Cash Deployed	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850
INCREASE / (DECREASE) IN CASH	139,533	606,696	715,331	263,329	928,838	1,033,658	386,491	1,247,112	741,418	1,462,587	1,571,222	1,676,041
EQUITY FINANCING											150,000	
CASH AT END OF PERIOD	621,259	1,227,956	1,943,287	2,206,616	3,135,454	4,169,112	4,555,603	5,802,715	6,544,133	8,006,720	9,727,942	11,403,983

Cash Flow Statement: '2019'

Saudi Aramco Proposal

Project Control Venture

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
CASH AT START OF PERIOD	11,403,983	11,639,318	13,480,731	15,428,351	16,145,542	18,303,753	20,564,300	21,400,765	23,869,854	25,317,100	27,996,781	30,782,670
Cash Inflow												
Net profit	1,589,379	1,670,222	1,754,127	1,834,970	1,920,495	2,001,338	2,085,243	2,166,086	2,251,611	2,332,454	2,416,359	2,496,808
Plus depreciation/amortization	0	0	0	0	0	0	0	0	0	0	0	0
Plus changes in												
Liabilities from performance	-445	58	56	58	55	58	56	58	55	58	56	558
Wage provisions	0	0	0	0	0	0	0	0	0	0	0	0
Tax provisions	-1,080,748	443,983	466,287	-844,986	510,511	532,001	-975,984	575,795	-531,571	620,020	642,323	663,708
Long-term debt/loans	0	0	0	0	0	0	0	0	0	0	0	0
Total Cash Inflow	508,186	2,114,262	2,220,470	990,041	2,431,061	2,533,397	1,109,315	2,741,939	1,720,096	2,952,532	3,058,739	3,161,073
Minus changes in												
Net receivables from performance	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850
Stock	0	0	0	0	0	0	0	0	0	0	0	0
Gross fixed assets	0	0	0	0	0	0	0	0	0	0	0	0
Total Cash Deployed	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850
INCREASE / (DECREASE) IN CASH	235,336	1,841,412	1,947,620	717,191	2,158,211	2,260,547	836,465	2,469,089	1,447,246	2,679,682	2,785,889	2,888,223
EQUITY FINANCING												
CASH AT END OF PERIOD	11,639,318	13,480,731	15,428,351	16,145,542	18,303,753	20,564,300	21,400,765	23,869,854	25,317,100	27,996,781	30,782,670	33,670,894

Cash Flow Statement: '2020'

Saudi Aramco Proposal

Project Control Venture

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
CASH AT START OF PERIOD	33,670,894	34,064,138	37,082,276	40,204,158	41,351,741	44,679,259	48,106,591	49,370,733	53,001,621	55,119,748	58,956,274	62,896,543
Cash Inflow												
Net profit	2,520,985	2,599,836	2,681,794	2,760,645	2,844,248	2,923,099	3,005,057	3,083,908	3,167,511	3,246,362	3,328,320	3,406,776
Plus depreciation/amortization	0	0	0	0	0	0	0	0	0	0	0	0
Plus changes in												
Liabilities from performance	-445	58	56	58	55	58	56	58	55	58	56	558
Wage provisions	0	0	0	0	0	0	0	0	0	0	0	0
Tax provisions	-1,854,446	691,096	712,882	-1,340,270	756,066	777,026	-1,468,122	819,773	-776,589	862,957	884,743	905,599
Long-term debt/loans	0	0	0	0	0	0	0	0	0	0	0	0
Total Cash Inflow	666,094	3,290,989	3,394,732	1,420,432	3,600,368	3,700,182	1,536,991	3,903,739	2,390,976	4,109,376	4,213,119	4,312,932
Minus changes in												
Net receivables from performance	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850
Stock	0	0	0	0	0	0	0	0	0	0	0	0
Gross fixed assets	0	0	0	0	0	0	0	0	0	0	0	0
Total Cash Deployed	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850	272,850
INCREASE / (DECREASE) IN CASH	393,244	3,018,139	3,121,882	1,147,582	3,327,518	3,427,332	1,264,141	3,630,889	2,118,126	3,836,526	3,940,269	4,040,082
EQUITY FINANCING												
CASH AT END OF PERIOD	34,064,138	37,082,276	40,204,158	41,351,741	44,679,259	48,106,591	49,370,733	53,001,621	55,119,748	58,956,274	62,896,543	66,936,625

Cash Flow Statement: '2021'

Saudi Aramco Proposal

Project Control Venture

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
CASH AT START OF PERIOD	66,936,625	67,646,576	71,852,323	76,058,069	77,614,195	81,819,942	86,025,688	87,581,814	91,787,561	94,226,894	98,432,640	102,638,387
Cash Inflow												
Net profit	3,322,540	3,322,540	3,322,540	3,322,540	3,322,540	3,322,540	3,322,540	3,322,540	3,322,540	3,322,540	3,322,540	3,322,145
Plus depreciation/amortization	0	0	0	0	0	0	0	0	0	0	0	0
Plus changes in												
Liabilities from performance	-500	0	0	0	0	0	0	0	0	0	0	500
Wage provisions	0	0	0	0	0	0	0	0	0	0	0	0
Tax provisions	-2,612,089	883,207	883,207	-1,766,414	883,207	883,207	-1,766,414	883,207	-883,207	883,207	883,207	883,102
Long-term debt/loans	0	0	0	0	0	0	0	0	0	0	0	0
Total Cash Inflow	709,951	4,205,746	4,205,746	1,556,126	4,205,746	4,205,746	1,556,126	4,205,746	2,439,333	4,205,746	4,205,746	4,205,746
Minus changes in												
Net receivables from performance	0	0	0	0	0	0	0	0	0	0	0	0
Stock	0	0	0	0	0	0	0	0	0	0	0	0
Gross fixed assets	0	0	0	0	0	0	0	0	0	0	0	0
Total Cash Deployed	0	0	0	0	0	0	0	0	0	0	0	0
INCREASE / (DECREASE) IN CASH	709,951	4,205,746	4,205,746	1,556,126	4,205,746	4,205,746	1,556,126	4,205,746	2,439,333	4,205,746	4,205,746	4,205,746
EQUITY FINANCING												
CASH AT END OF PERIOD	67,646,576	71,852,323	76,058,069	77,614,195	81,819,942	86,025,688	87,581,814	91,787,561	94,226,894	98,432,640	102,638,387	106,844,133